

THE STUDY TOUR ORGANIZED BY UCLG-AFRICA AND THE NATIONAL MUNICIPAL COUNCILS ASSOCIATION OF LIBYA FOR A DELEGATION OF MAYORS OF LIBYAN MUNICIPALITIES

From 13 to 21 September, 2019
In Partnership & with the Support of:



« Together for an Effective Local Africa »

UCLG-Africa Portal:
www.uclga.org

Web Site of the African Local Governments
Academy(ALGA): www.uclgafrica-alga.org

INTRODUCTION

Libyan Cities are facing a challenged, complex and difficult context where they need, now more than ever, support of all forms and at all levels in order to anchor stability and peace, to deal with their responsibilities for providing the basic services in the Country, and ensure resilient Libyan cities.

In this regard, *on the occasion of the Africities 8 Summit*, held in Marrakech, Morocco, from 20 to 24 November 2018, an important Delegation of Libyan Municipalities took part in the statutory meetings of UCLG-Africa, in the various scientific sessions, as well as visiting and holding interviews at the Organization's Booth in the exhibition area.

During the 10th Meeting of the Euro-Mediterranean Regional and Local Assembly (ARLEM) held in the City of Seville, in Spain, in February 2019, the Nicosia Initiative was presented among the priorities of this Network, aiming to create an eco-system to benchmark, to promote the right to information, the citizen engagement and the place of the Civil Society as a key player, the culture, awareness raising, ethical behavior, transparency at local level, education, cooperation among peers and regions, etc... We need to recall that "Nicosia Initiative is the European Committee of the Region's capacity-building project that aimed at strengthening Libyan Local Authorities. With the Financial support of the Public Administration Facility, it matches the needs of Libyan Municipalities with support available from European Cities and Regions. It aims also to improve the living conditions of Libyan citizens, by strengthening public services and administrative capacity at the local level" (Flyer of the European Committee of the Regions on the Nicosia Initiative). On this same occasion, another important meeting was organized by the Nicosia Initiative during which the Secretary General of UCLG-Africa, Mr Jean Pierre Elong Mbassi extended an official invitation to the National Association of Municipal Councils of Libya to visit the Headquarters of this Organization, in Morocco.

Based on the agreement of UCLG-Africa and the National Association of Municipal Councils of Libya, a Study Tour to Morocco for a Libyan Delegation of Mayors was organized from 13 to 21 September, 2019.

The Libyan Delegation was leaded by the Honorable President of the Libyan National Association of the Municipal Councils, and composed by the Mayors of the Cities of Zintan, Azawya Sud, and Daraj, as well as the Secretary General of the Association (the list of the Delegation is attached to this Report).

THE MAIN OBJECTIVE

The Study Tour aims to allow the Libyan Mayors to know more about UCLG-Africa vision, mission, activities and initiatives, as well as to learn about the Moroccan experience as one of the most advanced experience in Decentralization, Local Governance and Territorial Development in Africa.

THE SPECIFIC OBJECTIVES

The study tour will be a relevant opportunity to:

- Learn about UCLG-Africa as the umbrella of the Regional and Local Governments and Authorities in Africa;
- Master the conditions and modalities of becoming an UCLG-Africa member;
- Discover the Moroccan experience concerning the Decentralization organization, strategies, rules, and modalities;
- Establish partnerships with Moroccan Cities;
- Determine the empowering, training and capacity buildings needs and priorities of the Libyan Municipalities.

THE DIVERSE PARTS OF THE STUDY TOUR

I- MEETINGS WITH THE DEPARTMENTS OF UCLG-AFRICA AT THE HEADQUARTERS OF THE ORGANIZATION

The Libyan Delegation has several meetings with all the Departments of UCLG-Africa, namely: Dr François Yatta, Director of the Programs; Dr Najat Zarrouk, Director of ALGA and her Staff; Mr Charles Patsika, Director of Membership Development Networks Coordination and External Relations and his Staff; Mr Mohamed Nbou, Special Advisor TaskForce Climat; Dr Malika Ghofrane Giogi, Special Advisor for REFELA; Mr Brygo Gautier, Director of the Territorial Coaching Program; and Ms Gaelle Yomi and Mr Hamza Bernoussi, Departement of Communication. During these Meetings, the Libyan Delegation benefits from presentations on UCLG-Africa vision, mission, activities and initiatives, as well as from an important documentation (online and hard copies).

The Delegation commits to finalize the membership process and to bring and encourage more Libyan Municipalities to adhere to UCLG-Africa and to support its endeavors and activities.

Meetings at the Headquarters of UCLG-Africa



II- PEER LEARNING MEETINGS WITH MOROCCAN TERRITORIAL COLLECTIVITIES

The Libyan Delegation had the opportunity to visit the Headquarters of three National Associations of Territorial Collectivities existing in Morocco and to discuss with their Leaders, namely:

- The Association of Moroccan Regions (ARM);
- The Moroccan Association of the Presidents of Prefectural and Provincial Councils (AMPCPP);
- The Moroccan Association of the Presidents of Communal Councils (AMPCC).

The Libyan Mayors visited also the City Hall of Ifrane, the City Hall of Rabat and the Marina of the City of Salé.

A meeting was organized also with the Agency of Bouregreg Valley in charge of the development of the 2 sides of the Bouregreg Valley (Roads, Bridges, Urban Planning, Urban transport, Tramway, Culture and Heritage protection and promotion, etc...).

During these Meetings, several presentations were made on the three levels of Decentralization in the Country: the Communal Councils, the Prefectural/Provincial Councils, and the Regional Councils, in terms of challenges, responsibilities, competencies, resources, modalities of work and relationships with the Government and the other Stakeholders.

Among the issues discussed the election process of Local Elected Officials, the composition and organization of Local Councils, the local taxes and the part of affected taxes by the State, the modalities of sharing responsibilities and competencies between central, regional, prefectural/provincial and local levels, and the modalities of control and regulation.

The Moroccan and the Libyan Elected Officials committed to work, hand in hand, to promote Decentralization and Partnerships in the North Region.

Peer-Learning moments with Moroccan Territorial Collectivities and their Associations



AMPCPP



ARM



AMPCC



The Prefectural Council of Rabat



The Council of the Region of Rabat-Salé-Kénitra

The City Hall of Rabat, the Capital of the Kingdom of Morocco



Visit to the City Hall of Ifrane



The Marina of Salé



A presentation was made also on the role, organization and projects of the Agency in Charge of Bouregreg Valley, as a Best Practice on how the Territorial Collectivities can make a strong and successful Partnership with the State, the Government, the Private Sector and the Civil Society, through a strong and clear vision, the dialogue, the concertation, the participatory approach, the joined efforts and resources. The Agency has as mandate to create an enabler environment for the two Sides of the Bouregreg River, in terms of infrastructures, equipment's, economic and social development, environment, protection and promotion of Culture and Heritage, etc..., and with the objective to enhance the competitiveness and the performance.

Presentation on the Agency of Bouregreg Valley



III- MEETINGS WITH THE CONSTITUTIONAL BODIES OF GOOD GOVERNANCE

The Libyan delegation had two Meetings with the Ombudsman of the Kingdom of Morocco (Wassit Al Mamlaka)¹ and with the Secretary General of the Economic, Social and Environmental Council (CESE)² as Constitutional and Independent Bodies in charge of promoting and anchoring the Principles of Good Governance in Morocco, and to anchor and support the Advanced Regionalization.

Wassit Al Mamlaka (the Ombudsman of the Kingdom of Morocco)



¹ For more information on Wassit Al Mamlaka, <https://www.mediateur.ma>

² For more information on the CESE, www.ces.ma

The Economic, Social and Environmental Council (CESE)



IV- PRESENTATIONS ON THE ROLE AND MECHANISMS OF REGULATION AND SUPPORT OF DECENTRALIZATION AND LOCAL GOVERNANCE IN MOROCCO BY THE GOVERNMENT

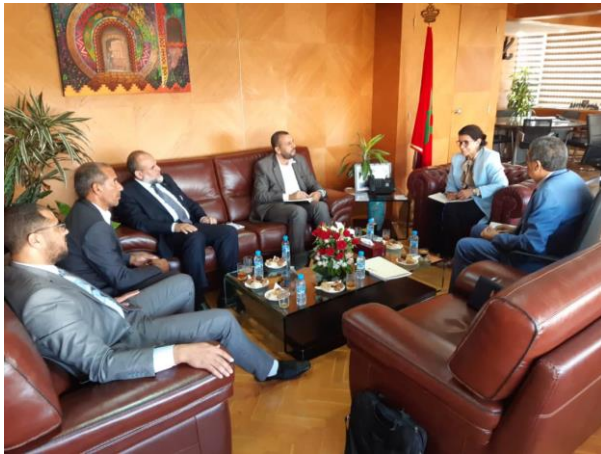
Three Meeting has been organized for the Libyan Delegation:

1. In the Headquarters of the Ministry of the Interior, Directorate General of Local Collectivities (DGCL) where the Libyan Mayors learned more about the Legal framework of Decentralization, the resources allocated, and how the Ministry and the DGCL are regulating and supporting this process.
2. With H.E. Ms Fatna ELK'HIEL, Secretary of State in charge of Housing, who is in the same time the Mayor of the Commune of Arbawa, the Vice-President of REFELA and the President of REFELA-Morocco³.

³ For more information on the Ministry in charge of Housing:
www.mhpn.gov.ma

3. With the Communal Equipment Fund (Fonds d'Equipeement Communal)⁴ as the "Bank" of Territorial Collectivities and the only Body from which local authorities can borrow according to well-defined principles, rules, and mechanisms.

Visit to the Ministry in Charge of Housing



Visit to the Ministry of the Interior



Visit to the FEC



⁴ For more informations on the FEC:
<https://www.fec.ma>

V- MEETING WITH AN ANCHORING UNIVERSITY OF ALGA IN NORTH AFRICA : AL AKHAWAYN UNIVERSITY IN IFRANE

A visit was organized to Ifrane for the Delegation to meet and discuss with one of the Anchoring Institutes of ALGA in North Africa, namely Al Akhawayn University in Ifrane. The Delegation visited the Campus of the University, had a working lunch with H.E. the President of the University to discuss modalities of collaboration and partnerships, and learned more on the University through a presentation on its vision, mission, organization and projects.

Visit to Al Akhawayn University and the City Hall of Ifrane



VI- DISCOVERING MOROCCAN HISTORY, CULTURE AND HERITAGE

The Libyan Delegation was granted with a great Honor and Privilege, through the organization of an Official visit to the Mohammed V Mausoleum in Rabat, and by being greeted by **Honorable Mr Abdelhaq LAMRINI**, the Kingdom's Historian and Curator of the Mausoleum, on Wednesday 18 September, 2019 at 2:00pm. The Delegation observed a minute's silence at the graves of late kings His Majesty Mohammed V and His Majesty Hassan II. The Delegation prayed for the Peace, Stability and Serenity of the Kingdom of Morocco, under the Leadership and the Guidance of His Majesty MOHAMMED VI –May God Assist Him-.

OFFICIAL VISIT TO MOHAMMED V MAUSOLEUM IN RABAT



During their stay in Morocco, the Delegation had the opportunity to visit some Landscapes, Monuments and Sites (Oudayas and Chellah in Rabat, Ifrane's Lion, Hassan II Mosque of Casablanca), the Moroccan Handcrafts Complex of Oulja, the food and traditions.



VII- EVALUATION & CLOSING OF THE STUDY TOUR

A meeting was organized on Friday 20 September, 2019 at 5:30pm at the Headquarters of UCLG-Africa to evaluate the event and discuss steps for the future.

The Director of Membership Relations welcomed the Libyan Delegation and informed the Honorable Mayors that UCLG-Africa is their House and will be at their disposal to enhance Decentralization, Local Governance and Local Development in their Country.

The Director of ALGA informed the Delegation about the upcoming training offers and conferences, including:

- the Colleges of the Academy as continuous training;
- the Conference of BIPA-MENAPAR in Ifrane, Morocco, on 28-31 October, 2019;
- the UCLG World Congress, in South Africa, Durban, on 11-15 November 2019;
- the African Public Service-Human Resources Managers Network(APS-HRMNet) annual Conference which will be organized in Rabat, Morocco, on 19-22 November, 2019;
- the Annual Conference of the African Association for Public Administration and Management(AAPAM) planned to be organized in Egypt, Cairo, from 3 to 6 December, 2019.

Finally, the Honorable Mayors were granted with Certificates of completion by UCLG-Africa and its Academy ALGA.



VIII- ACKNOWLEDGMENTS TO ALL PARTNERS OF UCLG-AFRICA AND ITS ACADEMY (ALGA)

This Study Tour could not be organized and well organized without trust and support of the following Partners to whom UCLG-Africa and ALGA would like to express their profound Gratitude and warm thanks:

- The National Municipal Councils Association of Libya;
- The Ombudsman of the Kingdom of Morocco (Wassit Al Mamlaka);
- The Economic, Social and Environmental Council (CESE);
- The Ministry of the Interior of the Kingdom of Morocco/DGCL.

- The Ministry of Housing;
- The Association of Moroccan Regions (ARM);

- The Moroccan Association of the Presidents of Prefectural and Provincial Councils (AMPCPP);
- The Moroccan Association of the Presidents of Communal Councils (AMPCC);
- The Moroccan Territorial Collectivities (the Council of the Region of Rabat-Salé-Kénitra; the Prefectoral Council of Rabat, the Communal Council of the City of Rabat, the Communal Council of the City of Ifrane);
- Al Akhawayn University in Ifrane;
- The Communal Equipment Fund (FEC);
- The SDL in charge of Casablanca Heritage.

Special mention and thanks to ALGA Staff for their commitment, discipline, and professionalism.

[Link to the Photo Gallery of the Study Tour:](#)

 [9. GALERIE DES PHOTOS](#)

AGENDA

FRIDAY 13 SEPTEMBER, 2019

Arrival of the Libyan Delegation at MOHAMMED V International Airport of Casablanca
Check-in at Hotel La Tour Hassan

SATURDAY 14 SEPTEMBER, 2019

09:30am

Cultural Visit in the City of Rabat in Partnership and with the Support of the Communal Council of Rabat

- The Royal Palace of Rabat.
- The Handcrafts Complex of Oulja – Salé.
- The Bouregreg Valley Project
- Cultural Heritage : Oudayas, Chellah, the Consul Street....

SUNDAY 15 SEPTEMBER, 2019

08:30am

- Departure to the City of Ifrane

11:00am

- Meeting with **H.E. Mr Driss OUAOUICHA**, President of Al Akhawayn University in Ifrane and the Vice-Presidents of the Communal Council of the City of Ifrane.

12:00am

- Visit of the Campus and Conference Center of Al Akhawayn University in Ifrane.

13:30pm

- Lunch at Al Akhawayn University.

14:30pm




- Presentation on Al Akhawayn University in Ifrane, by **Dr Abdelkrim MARZOUK**, Dean, School of Humanities and Social Sciences Faculty, Director, Continuing Education and Regional Development.



	<ul style="list-style-type: none"> - Presentation of the African Local Governments Academy(ALGA), by Dr Najat ZARROUK, Director of ALGA.
17:30pm	<ul style="list-style-type: none"> - Departure from Ifrane back to Rabat.
MONDAY 16 SEPTEMBER, 2019	
09:30am	<p>Visit to the Headquarters of UCLG-Africa</p> <ul style="list-style-type: none"> - Welcoming by the Representative of the Secretary General of the UCLG-Africa. - Why and how we become a member of UCLG-Africa, by Ms Souad BENDIMYA, Department of Membership Development Networks Coordination and External Relations of UCLG-Africa.
11:00am	<ul style="list-style-type: none"> - Meeting with Dr Malika GHOFANE GIORGI, Special Advisor for the Female African Elected Officials Network (REFELA) of UCLG-Africa.
14:30pm	<ul style="list-style-type: none"> - Meeting with Mr Mohamed NBOU, Special Advisor – TaskForce Climate of UCLG-Africa.
15:30pm	<ul style="list-style-type: none"> - Meeting with Dr François YATTA, Director of the Programs of UCLG-Africa.
TUESDAY 17 SEPTEMBER, 2019	
10:00am	<ul style="list-style-type: none"> - Meeting with the Honorable Mayor of the City of Rabat, Mr Mohamed SADIKI at the City Hall of Rabat. <ul style="list-style-type: none"> • Presentation of the Vision and Action Plan of the City of Rabat. • Exploration of opportunities of Cooperation and Partnership.
12:30pm	<ul style="list-style-type: none"> - Lunch offered by the Honorable Mayor of Rabat.

<p>15:00pm</p>	<ul style="list-style-type: none"> - Visit to the Ombudsman of the Kingdom of Morocco (Wassit Al Mamlaka). - Welcoming by H.E. Mohamed BENALILOU, Wassit Al Mamlaka. - Presentations on the Vision, Mission, activities and reforms of the Institution.
<p>WEDNESDAY 18 SEPTEMBER, 2019</p>	
<p>09:00am</p>	<ul style="list-style-type: none"> - Visit to the Moroccan Association of the Presidents of the Prefectural and Provincial Councils (AMPCPP) and Meeting with Honorable Mr Saad BENMBAREK, President of the Council of the Prefecture of Rabat.
<p>11:30am</p>	<ul style="list-style-type: none"> - Presentation of the Program of Territorial Coaching of UCLG-Africa, by Mr Brygo GAUTIER, Director of the Program CT at UCLG-Africa Headquarters.
<p>12:00pm</p>	<ul style="list-style-type: none"> - Meeting with Ms Gaelle YOMI and Mr Hamza BERNOUSSI, from the Communication Department of UCLG-Africa at UCLG-Africa Headquarters.
<p>14:00pm</p>	<ul style="list-style-type: none"> - Official Visit to the Mausoleum MOHAMMED V.
<p>15:00pm</p>	<ul style="list-style-type: none"> - Visit to the Headquarters of the Moroccan Association of the Presidents of the Communal Councils (AMPCC) and welcoming by the Members of the Bureau of the Association. - Presentations on the Vision, Mission and Activities of the Association.
<p>THURSDAY 19 SEPTEMBER, 2019</p>	
<p>09:30am</p>	<ul style="list-style-type: none"> - Visit to the Association of Moroccan Regions (ARM) and Meeting with the Vice-President of the Association, Mr Mohamed OUZZINE. - Presentation on the Vision, Mission and Activities of the Association, and the Advanced Regionalisation.

11:00am	- Visit of the National Library
15:30pm	- Meeting with H.E. Ms Fatna ELK'HIEL , Deputy Minister in charge of Housing, Mayor of the Commune of Aarbawa, Vice-Chairperson of the African Female Elected Officials Network (REFELA) and Chairperson of the REFELA-Morocco.
17:00pm	- Meeting with Mr Abdessamad SEKKAL, President of the Council of the Region of Rabat-Salé-Kénitra.
FRIDAY 20 SEPTEMBER, 2019	
09:30am	- Meeting in the Headquarters of the Ministry of the Interior, General Directorate of Local Collectivities (DGCL) (TBC). • Presentation of the Moroccan experience in supporting and regulating the Decentralization, the Local Governance and Territorial Development.
15:00pm	- Meeting with the Economic, Social, Environmental Council (CESE)
16:30pm	- Meeting with the Communal Equipment of Communes (FEC).
16:00pm	- Closing Meeting of the Study Tours at the Headquarters of UCLG-Africa.
SATURDAY 21 SEPTEMBER, 2019	
10:00am	- Visit to HASSAN II Mosque and the City of Casablanca.
21:00pm	- Departure to MOHAMMED V International Airport of Casablanca.

THE DELEGATION OF THE NATIONAL MUNICIPAL COUNCILS ASSOCIATION OF LIBYA

PICTURE	NAME	POSITION
	Honorable Mr Hussein Khalefah Edawadi Daiab	President of the National Municipal Councils Association of Libya.
	Honorable Mr Mohamed H.H. Harari	Secretary General of the Association, Former Minister of Local Development.
	Honorable Mr AlBaroni Mustfa Mohammed Mohammed	Mayor of the Municipality of Alazintan.

	Honorable Mr Albasheer Omar Ali Diban	Mayor of the Municipality Azawya South.
	Honorable Mr Hussien Fadel Mohammed Ahmed	Mayor of the Municipality of Daraj