

With the Support of:



TRAINING OF 28 MAYORS, LOCAL ELECTED OFFICIALS AND LOCAL MANAGERS ON DECENTRALIZED COOPERATION AND INTERNATIONAL ACTION OF LOCAL GOVERNMENTS

**Yaounde, Cameroon from 1st to 5 July 2019
Venue : Room of acts of the Urban Community of Yaounde
Republic of Cameroon**



« Together for an Effective Local Africa »

Within the framework of the Partnership between the African Local Government Academy (ALGA) of UCLG-Africa and the National Capacity Building Programme for Cities Management (PNFMV), signed at the Africities 8 Summit in Marrakech in November 2018, an International Training Session on Decentralized Cooperation and International Action of Local governments was organized from 1st to 5th July 2019 in the Room of acts of the Urban Community of Yaounde, in Cameroon. The official opening of the Session was marked by the welcome speech of the Honorable Emile ANDZE ANDZE, National President of the Communes and United Cities of Cameroon (CVUC), speech by Dr Najat ZARROUK, Director of ALGA of UCLG-Africa, as well as the speech of Mrs. Lydie ESSISSIMA, Representative of H.E. the Minister of Decentralization and Local Development (MINDDEVEL) and Mrs. Marguerite FOUA OWOUNDI, Representative of H.E. the Minister of Housing and Urban Development (MINHDU).

They each in turn stressed the importance and relevance of this theme and the need to support local governments to make decentralized cooperation a real lever for sustainable development. They also welcomed the partnership between UCLG Africa / ALGA and the PNFMV which allowed the realization of the Session.



This first Training Session aimed to strengthen Local governments staff on the issues, concepts, mechanisms and procedures of Decentralized Cooperation and the development of mutually beneficial international partnerships.

The Session brought together 28 participants from Cameroon and Tchad, including 5 Mayors, Local Elected Officials and 23 Territorial Managers.

The training program was designed to ensure that participants: :

- Appropriate legislative, regulatory and institutional frameworks for Decentralized Cooperation (below DC);
- Appropriate existing DC procedures;
- Master the techniques of drafting a partnership agreement clearly defining the types of activities, the respective objectives, areas of cooperation and partnership, appropriate indicators, ranges and evaluation criteria, time of implementation;
- Have a "Mapping" of all the Actors and Networks involved in the DC;
- Master the techniques of international negotiation and strategic conduct of DC actions.

On the basis of an active and participative approach, the 5-day Session program alternated theoretical parts with practical exercises, group work, simulations and a field visit.

Presentations by the various stakeholders and trainers allowed the participants to understand and to have a broader vision of all the key actors of the DC. This Session was also punctuated by:



- The institutional mechanism of the DC in Cameroon, presented by Mme Ella Lydie ESSISSIMA, Head of the Division of Studies, Statistics, Planning and Cooperation at the Ministry of Decentralization and Local Development (MINDDEVEL) ;
- The role of the Ministry of External Relations in promoting DC by Mr Christian POUT, Plenipotentiary Minister, Deputy Director of Decentralized and Non-Governmental Cooperation ;
- The support mechanisms of the DC set up by the Special Fund for Inter-municipal Equipment and Intervention (FEICOM), by Mrs SIYAM SIWE Sylvie, Director of Cooperation at FEICOM;
- The experience of the city of Douala in South-South Cooperation, by Mme Else KINGUE LENGUE, Head of Department of Decentralized Cooperation and Translation at the Urban Community of Douala.

Dr Najat ZARROUK, Director of ALGA of UCLG-Africa, presented an introductory module on the concepts, challenges and modalities of the DC and the International Action of Local Governments.

Throughout the Session, participants were introduced to the most relevant areas of the DC, such as the legal framework and the different actors of the DC, the general characteristics and working conditions for local or territorial development cooperation, the fundamentals of international negotiation techniques and diplomatic constraints, planning and implementation of cooperation and partnership projects, internally and internationally, the role of DC in the recovery process of global challenges and Sustainable Development Goals (SDGs).



A field visit and courtesy in the Yaounde IV district was also organized during which the participants were received by Ms. AMOUGOU NOMA BIBI Régine, Mayor of Yaounde IV, with the Secretary General and his staff who presented the inventory of the DC within this district, the different lines of cooperation, the concrete projects selected, the approach to their implementation, as well as the challenges they face in this process.

The debates and exchanges with the participants during this visit focused on the sustainability of the DC in the Local Government, the lack of services dedicated to decentralized cooperation at local level, the privilege, even the monopoly granted to the DC in the North-South axis, the need to respect and the regulations before signing any agreement or DC agreement, as well as the problems of reactivity of the Services of the Central Administration.



A tourist visit to the Reunification Monument of Yaoundé was organized to close the five days of Training.

Participants demonstrated effective participation and interest in the topic during the five days and fruitful discussions took place.



The closing ceremony was honored by the presence of the MINDDEVEL Representative and the MINHDU Representative from Cameroon, Emmanuel Leonard Nick BOMBA, PNFMV Coordinator. In her closing remarks, the Director of ALGA thanked the participants for their presence and diligence throughout the Session. She also expressed her deep gratitude to all the Partners who trust UCLG Africa and its Academy, as well as to all those who facilitated the organization and conduct of the session.



INSTITUTIONAL VISITS

On the sidelines of this Training Session on Decentralized Cooperation and International Action of Local Governments and on the initiative of the National Coordinator of the PNFMV, the Director of ALGA has made courtesy and institutional visits to the various Partners who were mobilized and involved in the preparation and animation of this Session namely (in chronological order):

- The National Office of the Association of Communes and Cities United of Cameroon (CVUC) and exchange with its President, the Honorable Emile ANDZE ANDZE;
- The National Capacity Building Programme for Cities Management (PNFMV): visit and exchange with Mr. Emmanuel Leonard Nick BOMBA, Coordinator of the PNFMV and his team which is part of a process of implementation of the Partnership Agreement signed by the two structures in November 2018;
- Courtesy visit and exchange with the Honorable Mr. Gilbert TSIMI EVOUNA, Delegate of the Government of the Urban Community of Yaounde;
- Visit to the National Participatory Development Program (PNDP) and exchange with Ms. Marie Madeleine NGA, Coordinator of the PNDP and her staff. It was agreed to establish a framework for cooperation between UCLG-Africa and the PNDP, taking care to create synergies with the PNFMV;
- The Director of ALGA and the Coordinator of the PNFMV had the honor to be received in audience by His Excellency the Minister of Decentralization and Local Development (MINDDEVEL) who highlighted his willingness to support, motivate and to accompany the Human Resources of the local governments;
- Visit to the new Headquarters of FEICOM and exchange with the Director General of FEICOM and his close collaborators. It was also agreed to establish a framework for cooperation and partnership with UCLG-Africa and its Academy;
- Visit to the Human Resources Department of the Ministry of Decentralization and Local Development (MINDDEVEL).

During these various interviews, which took place in took place in all frankness and friendliness, a presentation of the activities of each structure was reviewed as well as various areas of collaboration and possible partnership. For this purpose, the importance of capacity building at the local level was highlighted during the various exchanges, a guarantee of the success of the implementation of the different African and World Agendas and the ongoing Decentralization process.

In the permanent will of the Academy to serve and respond to the needs of African Local Governments, Dr ZARROUK stressed the importance of developing and pooling the various partnerships and creating synergies, in order to promote relevant joint actions.

These visits also enabled the various parties to further strengthen not only their dialogue but also the relations of mutual understanding and trust that should link them in the future.

Audience granted by His Excellency the Minister of Decentralization and Local Development



Visit of the UCCC Office



Visit to the Office of the Delegate of the Government to the Yaounde Urban Community



Visit to the PNFMV



Visit of the New Headquarters of FEICOM



Visit to the PNDP



SYNTHESE DES DIFFERENTES FORMES DE LA COOPERATION DECENTRALISEE & LES 10 REGLES DE BASE

PAR DR NAJAT ZARROUK, DIRECTRICE DE ALGA DE CGLU-AFRIQUE

I- AU NIVEAU INTERNE

INTERCOMMUNALITE

ACCORDS OU CONVENTIONS DE
PARTENARIAT PUBLIC-PUBLIC
PUBLIC-PRIVE
PUBLIC-PRIVE-SOCIETE CIVILE
PARTENARIAT MULTI-ACTEURS

CREATION – ADHESION – PARTICIPATION AUX ASSOCIATIONS/RESEAUX
DES COLLECTIVITES LOCALES AU SEIN DE VOTRE PAYS



II- AU NIVEAU INTERNATIONAL: ACTION INTERNATIONALE – RELATIONS INTERNATIONALES – RELATIONS EXTERIEURES DES CL

LES JUMELAGES

ACCORDS OU CONVENTIONS DE
PARTENARIAT PUBLIC-PUBLIC
PUBLIC-PRIVE
PUBLIC-PRIVE-SOCIETE CIVILE AU
NIVEAU INTERNATIONAL

LA DIPLOMATIE
DES VILLES
LA DIPLOMATIE
LOCALE
LA PARA-DIPLOMATIE



LA SOLIDARITE &
LA CITOYENNETE AU
NIVEAU MONDIAL

CREATION - ADHESION – PARTICIPATION AUX ASSOCIATIONS/RESEAUX
DES COLLECTIVITES LOCALES AU NIVEAU INTERNATIONAL

Expérience de la Commune de Chedigny -France

Par l'investissement dans un
(1) seul produit: la Rose

Le Maire a fini par créer toute une dynamique
territoriale et citoyenne pour le bien-être, le
progrès et le développement de la Commune



4

Comment devenir membre de CGLU-Afrique ?

- ❖ le respect du cadre juridique national (inscription à l'ordre du jour, délibération, approbation...)
- ❖ Il y a un formulaire à remplir et à transmettre à CGLU-Afrique
- ❖ Il y a des cotisations annuelles à payer

CATEGORIES	MONTANT DE LA COTISATION EN EUROS
❖ Les Ministères des Gouvernements	10.000 euros à l'adhésion et 10.000 euros annuellement
Associations Nationales des Autorités Locales, Régions, Counties, Départements, Villes Capitales, Fondations, Secteur Privé	5.000 euros annuellement
Grandes villes (+ de 500.000 habitants)	3.000 euros
Autres Villes	2.000 euros
Organisations de la Société Civile Autres Organisations/Institutions concernées par la Gouvernance Locale	2.000 euros

III- LES QUESTIONS AUXQUELLES IL FAUT OBLIGATOIREMENT FAIRE ATTENTION LES 12 REGLES DE BASE POUR UNE CD DURABLE



- 1) Connaître la Politique Extérieure et les Engagements Internationaux de votre Pays
- 2) Maîtriser le Cadre Juridique régissant la Décentralisation et la Coopération décentralisée de votre Pays.
- 3) Identifier et bien connaître la vocation de votre Territoire.
- 4) Inscrire votre projet dans l'Ordre du Jour de vos Sessions tout projet de CD.
- 5) Délibérer sur tout projet de CD devant vos Conseils.
- 6) Avoir un Plan stratégique inclusif, participatif et pluriannuel (diagnostic participatif, SWOT-SMART, vision, axes, objectifs, moyens, équipe dédiée, base de données, statistiques, outils de suivi-évaluation...).

- 7) Inscrire dans votre Budget annuel les montants nécessaires pour mener à bien vos projets de CD (transport, hébergement, restauration, frais de visas, cotisations annuelles aux Réseaux, assurances, cadeaux
- 8) Asseoir toute CD sur les Principes de la Bonne Gouvernance (Responsabilité, Participation, Inclusion, Transparence, Efficacité/Efficience, Ethique, Conduite exemplaire, Reddition des comptes).
- 9) Investir et s'investir dans l'apprentissage, la formation, la formation par les Pairs, le renforcement des capacités.
- 10) Donner une opportunité à tout le monde.
- 11) Veiller à rechercher des Partenariats et des CD « Gagnant-Gagnant ».
- 12) Ne pas oublier **La Capitalisation** comme une démarche pour transformer l'action et l'expérience en apprentissage partageable et durable.



« Pour connaître le chemin, interroge celui qui en vient »
Proverbe chinois

En conclusion: Notre engagement pour inscrire la CD et l'AICT dans la Dynamique de l'Afrique que Nous Voulons....

