



UCLG AFRICA
United Cities and Local Governments of Africa
Cités et Gouvernements Locaux Unis d'Afrique
CGLU AFRIQUE



**In Partnership with the Moroccan Government,
the Moroccan Association of Mayors, the Ministry of Civil Service
and Modernization of Administration, the National and High School
of Administration (ENSA) and Al Akhawayn University (AUI) of
Ifrane**



**ECOLE NATIONALE
SUPERIEURE DE
L'ADMINISTRATION**

**The African Local Governments Academy of the United
Cities and Local Governments of Africa (UCLG-Africa) and
the American University in Cairo - School of Global Affairs
and Public Policy (AUC/GAPP) are organizing:**



**The First Study Tour to the Kingdom of Morocco
for the Students of AUC/GAPP
From 11 to 18 July, 2017**

On the Theme:

***"The main Actors and Institutions involved in promoting
and anchoring Peaceful and Inclusive Societies:
the Experience of the Kingdom of Morocco"***

***«Together for an Effective
Local Africa»***

CONTEXT

The United Cities and Local Governments of Africa (UCLG-Africa) is the representative umbrella Panafrikan Organization of Local Authorities (Headquarters are at 22, Rue Essaadyine Hassan in Rabat, Morocco), where UCLG-Africa is recognized as an International organization with pan-African local authorities diplomatic status. UCLG-Africa represents Africa in the global Organization of Cities and Local Governments (UCLG) and is the Regional Section on Africa. So far, UCLG-Africa has 40 National Associations of Local Authorities and 2000 Cities as members.

UCLG-Africa was created to achieve three main objectives:

- Promoting Decentralization and the recognition of Local Governments as a level of governance, with a legal personality and political and financial autonomy;
- Strengthening the capacity of local governments to provide better services to the population, support and train the national associations of local governments to better organize themselves to ensure an effective political dialogue with national governments, civil societies, the private sector, development partners, and the international community on the implementation and evaluation of decentralization and cooperation policies;
- Bringing the voice of local authorities from Africa and represents it at the Pan-African and international levels.

As part of the objectives defined above, and to enhance Local Governments performance as well as their Associations, the UCLG-Africa members requested the General Secretariat, during the AFRICITES Summit held in Marrakesh in 2009, to create an African Local Government Academy (ALGA) to contribute to strengthening the managerial capacities of elected officials and improving the professionalism of Senior Staff of African Local Governments.

The Academy conducts four main missions: an accreditation mission of training institutions dedicated to Local Governments and approval of the curricula and courses they offer; a monitoring mission on Human Resources of Local Governments and their management through the establishment of an Observatory of local governments professions and their evolution; a training mission of elected officials and executives of Local Governments, to improve their managerial capacity and their professional practices, making the most of the opportunities offered by ICTs, by establishing a platform of e-learning, animating and capacitating the Networks of Local Managers.

ALGA strategic goals are:

- Extending, consolidating and animating a Strong, Inclusive, Participatory and Transparent Network of Anchoring and Partners Institutions, based on Good Governance;
- Promoting and enhancing the Standards of Quality & Excellence at local level;
- Standardizing Human Resource Management at African Local Level;
- Allowing the Local Authorities to access to learning, training, capacity building opportunities tailored to their specific context, needs, and priorities, and within the context presented above;
- Enabling the Local Authorities to attract and retain talented Managers;
- Promoting a “win-win” partnership at African level and being globally engaged Academy.

Based also on the firm determination of ALGA and AUC/GAPP to open up their environment and strengthen their collaboration, partnership and cooperation, within the framework of their respective Strategic Plans, and in the context of the promotion of the Moroccan-Egyptian relationships and partnership, especially through exchanges, collaboration and partnership between their Universities and High Schools; and based on the proposal received from the AUC/GAPP, ALGA and AUC/GAPP plan to organize the first Study Tour for a Group of students of AUC/GAPP in 2017.

GENERAL THEME OF THE STUDY TOUR

The Study Tour will focus on the General Theme: "**The main Actors and Institutions involved in promoting and anchoring Peaceful and Inclusive Societies: The Experience of the Kingdom of Morocco**", in the framework of the implementation of the Sustainable Development Goal 16.

GENERAL OBJECTIVE

The general objective of this activity is to enable AUC/GAPP students to know the main actors and institutions recognized and involved to promote peaceful and inclusive society, through the experience of the Kingdom of Morocco, as well as to rise the issues facing Public Administration, both in the African and the Moroccan Administration, and the fundamental reforms experienced to redress them, both at central, regional and local levels.

SPECIFIC OBJECTIVES

- Presentation of the main actors and institutions concerned by the public sphere;
- The challenges facing Public Administration and decentralization in Africa and how UCLG-Africa is working to redress them, mainly through training and capacity building;

- Presentation of the place of Public Administration in the dynamics of reform in Morocco, at central, regional and local level;

- Visit to several Institutions contributing to the anchoring of good governance in Morocco;
- Visit to Moroccan High Schools and Universities: ENSA and AUI
- Discovery of different aspects of the Moroccan culture.

PEDAGOGICAL METHODS

The Study Tour includes:

- Several Seminars animated by Policy-makers, Lecturers, and high-level Experts,
- Visits to the Institutions,
- Cultural and touristic visits.

PARTICIPANTS

AUC/GAPP will mobilize a Group of 24 participants to benefit from this Study Tour who will be accompanied by **Dr Laila El Baradei, Ph.D**, Associate Dean for Graduate Studies and Reseach, Professor of Public Administration, GAPP, AUC.

DATE AND VENUE

- From 11 to 18 July 2017
- Rabat, Ifrane, Casablanca and Marrakech.

LOGISTIC MATTERS

Logistically, AUC/GAPP will support the travel, residence and transportation expenses of the whole group, while ALGA, in close collaboration with its Moroccan Partners will identify and mobilize the lecturers, give the educational spaces, and will facilitate the trip.

ORGANIZATION AND COORDINATION OF THE PROGRAM

The preparation and the coordination of the project will be leaded by:

- **From UCLG-Africa:** Dr Najat Zarrouk, Director of the African Local Governments Academy (ALGA), Program Coordinator;
- **From AUC/GAPP:** Dr Laila El Baradei, Ph.D;
- **From ENSA:** DrChafika Agueznay, Professor and Director, Program Coordinator for ENSA;
- **From AUI:** Mr. Taoufiq Abdelouahab, from the Department of Development and Communication of AUI, Program Coordinator for AUI.

AGENDA OF THE STUDY TOUR

Hour	Activities
Tuesday 11 July 2017	

<p>Arrival from Cairo to the Airport of Casablanca 10:15 am A Pick up Service will be provided by the Agency SUPRATOURS TRAVEL Arrival of AUC/GAPP Delegation to RIVE Hotel (4*) Address: N° 1, TINDOUF Street, Hassan District, Rabat. Phone: +212 537205826/29 / Fax:+212537205833 Web site: rivehotel.com/ Email:contact@rivehotel.com</p>	
14:00pm	<p>Visit to the United Cities and Local Governments of Africa (UCLG-Africa) ADDRESS: 22 – ESSAADIYINE STREET – HASSAN DISTRICT – CP 10020 – RABAT</p> <ul style="list-style-type: none"> - Welcome address by the Representative of the General Secretary of UCLG-Africa, Mr Youssef Tanart, Director of Administrative and Financial Affairs - Introduction of AUC Delegation - Presentation of the Agenda - Presentation of the African Local Governments Academy (ALGA), by Najat Zarrouk, Ph.D, Director of ALGA
15:30pm	<p>Coffee Break Group Picture</p>
16:00pm	<p>Visit to the Moroccan Association of Mayors (AMPCC) DRESS: 2, Place Sefrou, Rabat Hassan</p> <ul style="list-style-type: none"> - The Place and the Role of Decentralisation and Local Governance in Morocco, by Mr Mohamed Yassine Daoudi, Vice-Chair of the AMPCC
18:00pm	<p>Optional: Visit to some Monuments of Rabat Mausolée MOHAMMED V - Oudayas – Museum MOHAMMED VI of Contemporary Art – Consuls Street – Old Médina of Rabat – Bouregreg Valley</p>
<p>Wednesday 12 July 2017</p>	
07:00 am	<p>Breakfast at the Hôtel RIVE HOTEL</p>
<p>Visits to the Institutions in charge of Promoting Good Governance in Morocco</p>	
10:00 am	<ul style="list-style-type: none"> - The Ombudsman of Morocco (Wassit Al Mamlaka) ADDRESS: Complexe Les jardins d'Irama, Rue Arromane , Hay Ryad, Rabat - BP 21RP, Rabat, Tel: +212 5 37 57 77 00/11 Fax: +212 5 37 56 42 82 Email: info@mediateur.ma
11:30am	<ul style="list-style-type: none"> - The Economic, Social, and Environmental Council (CESE) ADDRESS: Avenue Al Arz, Immeuble High Tec, Avenue Annakhil, Hay Riad, Rabat - Tel :05 38 010 300
14:00pm	<ul style="list-style-type: none"> - The National Council of Human Rights (CNDH) ADDRESS : N° 22 Avenue Riad Hay Riad BP 21527 Rabat Maroc Tel : +212 537 54 00 00, Fax : +212 537 54 00 01 E-mail : cndh@cndh.org.ma
16:00pm	<ul style="list-style-type: none"> - The Central Authority for the Prevention of Corruption (ICPC) Avenue Annakhil, Immeuble High Tech, Hall B, 3ème étage, Hay Ryad-

	Rabat, Tél.: 05 37 57 86 60, Fax: 05 37 71 16 73 E-mail: icpc@icpc.ma Contact person: Ms Hilali, Assistante of S.E. the Chair of ICPC: hilali@icpc.ma
17:00pm	- Back to the Hôtel
Thursday 13 July 2017	
07:00am	Breakfast at the Hôtel RIVE HOTEL
Visit to the Institutions in charge of promoting the Public Administration and Public Service in Morocco	
08:15am	Departure to the National and High School of Administration (ENSA) Address: N°1, Annasr Avenue- Rabat
09:00am	Official Opening - Conference Room - Welcome address by Mr Rachid Melliani , Director General of the National and High School of Administration (ENSA). - Address by Dr Najat Zarrouk , Ph.D, Director of the African Local Governments Academy, Cities and Local Governments of Africa (UCLG-Africa). - Adress Dr Laila El Baradei, Ph.D , Associate Dean for Graduate Studies and Reseach, Professor of Public Administration, American University in Cairo-School of Global Affairs and Public Policy(AUC/GAPP) or her Representative
9:30am	Presentation of the ENSA , by Prof. Dr Chafika Agueznay
10:00am	The Constitution of the Kingdom of Morocco Lecturer: Prof. Rachid Medouar , Professor of Public Law, Faculté of Law of Casablanca, Former Member of the Constitutional Council
10:20am	An overview on the Institutional and Administrative Organization of the Kingdom of Morocco Lecturer: Prof. Brahim Zyani , Lecturer in ENSA and Chair of the Moroccan Observatory of Public Administration (OMAP)
10:40am	The Place and the Role of the Civil Society in Morocco Lecturer: Mr Lhoucin Ferdous , Chief of the Division of Governance, Monitoring and Support to the Activities, Ministry in charge of Relations with the Parliament and the Civil Society
11:00am	Discussions
12:30pm	Cocktail offered by ENSA Group Picture
15:00pm	Visit to the Ministry in charge of Civil Service and Reform of Administration ADDRESS: Rabat Agdal – Ahmed Echerkaoui, Administrative Area, BP 1076 Rabat - Presentation of the place and the Role of Public Administration, and

	the main Reforms concerning the Public Service in Morocco
17:00pm	Back to the Hôtel
20:00pm	Dinner offered by UCLG-Africa Zyriab Restaurant in the Old Medina of Rabat
Friday 14 July 2017	
07:00am	Breakfast at the Hôtel RIVE HOTEL
07:30am	Departure to Ifrane
10:30am	- Presentation of the University Al Akhawayn of Ifrane (AUI) , by Dr. Bel Fekih and Dr Nizar Messari (n.messari@aui.ma) - Visit of the Campus of AUI Contact person : Mr Abdelouhab Taoufiq , e-mail: A.Taoufiq@aui.ma
13:00pm	Lunch at AUI Campus
14:30pm	Visit to the City Hall of Ifrane Visit to the Province of Ifrane
16:00pm	Cultural Visit to the City of Ifrane
17:30pm	Departure to Rabat
Saturday 15 July 2017	
Departure to Marrakech by Train Arrival to the Hotel Kenzi Farah Hotel	
Saturday 15 and Sunday 16 July 2017 : Touristic and Cultural visit	
Monday 17 July 2017	
Visits to: <ul style="list-style-type: none"> ➤ The Regional Council of Marrakech-Safi ➤ The Prefectoral Council of Marrakech ➤ The City Hall of Marrakech ➤ The House of Local Elected Officials (La Maison de l'Elu) 	
Tuesday 18 July 2017	
End of the Study Tour Dparture to Cairo from Marrakech Airport	